

The Community of Three Rivers

2023 General Operating Fund Budget
Expenditure

			Description		2023 Budgeted Amount	Comments
GENERAL GOVERNMENT SERVICES	Legislative	Mayor	2.1.1.1.1	Mayor: Personnel	25,700	
			2.1.1.1.9	Mayor: Other	1,500	
		Councillors	2.1.1.3.1	Councillors: Personnel	46,684	
			2.1.1.3.9	Councillors: Other	6,000	
		Training	2.1.1.4.1	Development Seminars		
		Other	2.1.1.9.9	Other Legislative Costs	7,500	
	General Administrative	Administrative	2.1.2.1.1	Administration Personnel; Office	134,408	
			2.1.2.1.2	Manager, Administrator: Other		
			2.1.2.1.3	Clerk: Personnel		
			2.1.2.1.4	Clerk: Other		
			2.1.2.1.5	Human Resources: Personnel		
			2.1.2.1.6	Human Resources: Other		
			2.1.2.1.7	Office Building	14,000	
			2.1.2.1.8	Legal Services	5,000	
			2.1.2.1.9	Other Administrative Services	5,000	
		Financial Management	2.1.2.2.1	Administration: Personnel		
			2.1.2.2.2	Administration: Other		
			2.1.2.2.3	Accounting: Personnel		
			2.1.2.2.4	Accounting: Other		
			2.1.2.2.5	Budget Control		
			2.1.2.2.6	External Audit: Audit Fees and Accounting Fees	20,000	
			2.1.2.2.7	Purchasing: Personnel		
			2.1.2.2.8	Purchasing: Other		
			2.1.2.2.9	Other Financial Management	5,000	
		Common Services	2.1.2.5.2	Civic Relations	6,000	
			2.1.2.5.9	Training & Development	5,000	
		Other General Administrative Services	2.1.2.9.1	Cost of Assessment	63,990	
			2.1.2.9.2	Regional & Collaborative Services (RSC)	4,012	
			2.1.2.9.3	Conventions & Delegations	5,000	
			2.1.2.9.4	Liability Insurance	15,000	
			2.1.2.9.5	Municipal Association Membership	3,713	
			2.1.2.9.9	Other General Administration Services	15,000	
	Other General Government Services	Grants for Social or Environmental Purposes	2.1.9.5.1	Sports		
			2.1.9.5.2	Cultural		
			2.1.9.5.3	Education		
			2.1.9.5.4	Environment		
			2.1.9.5.9	Other	4,000	
		Other	2.1.9.9.1	Other General Services	25,000	
PROTECTIVE SERVICES	Police Protection	Administration	2.2.1.1.1	Administration: Personnel		
			2.2.1.1.9	Administration: Other		
		Crime Control	2.2.1.2.1	Crime Control: Personnel		
			2.2.1.2.9	Crime Control: Other		
		Traffic Activities	2.2.1.3.1	Traffic Activities: Personnel		
			2.2.1.3.9	Traffic Activities: Other		
		Training & Development	2.2.1.4.1	Training & Development: Personnel		
			2.2.1.4.9	Training & Development: Other		

		Building and Equipment	2.2.1.5.1	Station & Building		
			2.2.1.5.2	Automotive Equipment		
		Other	2.2.1.9.1	Detention & Custody of Prisoners		
			2.2.1.9.2	Contractual Agreement With Other Local Government		
			2.2.1.9.3	Contractual Agreement With Prov. Of N.B.		
			2.2.1.9.4	R.C.M.P.	666,705	
			2.2.1.9.9	Other		
	Fire Protection	Administration	2.2.4.1.1	Administration: Personnel		
			2.2.4.1.9	Administration: Other		
		Firefighting Force	2.2.4.2.1	Firefighting Force: Personnel	79,000	
			2.2.4.2.9	Firefighting Force: Other	79,500	
		Building & Equipments	2.2.4.3.1	Fire Alarm Systems	55,200	
			2.2.4.3.2	Water Cost (Reg. 81-195)		
			2.2.4.3.3	Station & Building	135,000	
			2.2.4.3.4	Fighting Equipment	65,000	
		Fire Investigation & Prevention	2.2.4.4.2	Fire Investigation	1,800	
			2.2.4.4.3	Prevention		
		Training & Development	2.2.4.3.9	Training & Development: Other	5,000	
			2.2.4.4.1	Training & Development: Personnel	10,750	
		Other	2.2.4.9.1.1	Contractual Agreement With Other Local Government	89,592	
			2.2.4.9.1.2	Contractual Agreement With Prov. Of N.B.		
			2.2.4.9.9	Other Fire Services		
	Emergency Measures	Flood and Disaster Control	2.2.5.1.1	Flood Control		
			2.2.5.1.2	Disaster Control	5,000	
		Dipstach	2.2.5.2.1	Dispatch Services		
		Training and Development	2.2.5.3.1	Training	5,000	
			2.2.5.3.2	Development		
		Other	2.2.5.9.9	Other EMO services		
	Other Protection	By-law Enforcement	2.2.9.1.1	By-law enforcement: personnel		
			2.2.9.1.9	By-law enforcement: other		
		Building Inspection	2.2.9.2.1	Building Inspection: Personnel		
			2.2.9.2.9	Building Inspection: Other		
		Plumbing Inspection	2.2.9.3.1	Plumbing Inspection: Personnel		
			2.2.9.3.9	Plumbing Inspection: Other		
		Animal & Pest Control	2.2.9.4.1	Animal & Pest Control: Personnel		
			2.2.9.4.9	Animal & Pest Control: Other	7,922	
		Training & Development	2.2.9.5.1	Training		
			2.2.9.5.2	Development		
		Non-Fire Related Rescue	2.2.9.6.1	Non-Fire Related Rescue: personnel		
			2.2.9.6.9	Non-Fire Related Rescue: other		
		Regional Collaboration	2.2.9.7.1	Regional Public Safety Committee (RSC)		
		Other	2.2.9.9.9	Other Protective Services		
TRANSPORTATION SERVICES	Common Services	Administration	2.3.1.1.1	Administration: Personnel	141,430	
			2.3.1.1.9	Administration: Other	125,000	
		Engineering Service	2.3.1.2.1	Engineering Services: Personnel		
			2.3.1.2.9	Engineering Services: Other	7,500	
		Training & Development	2.3.1.4.1	Training		
			2.3.1.4.2	Development		
		Building and Equipments	2.3.1.5.1	Workshops, Yards & Other Buildings: Personnel		

			2.3.1.5.3	General Equipment		
			2.3.1.5.9	Workshops, Yards & Other Buildings: Other	39,500	
		Research, Planning & Design	2.3.1.6.1	Research, Planning & Design: Personnel		
			2.3.1.6.9	Research, Planning & Design: Other		
		Other	2.3.1.9.9	Other common services	22,000	
	Road Transport	Administration	2.3.2.1.1	Administration: Personnel		
			2.3.2.1.9	Administration: Other		
		Engineering, Planning, Supervision	2.3.2.2.1	Engineering, Planning, Supervision: Personnel		
			2.3.2.2.9	Engineering, Planning, Supervision: Other		
		Roads & Streets	2.3.2.3.1	Summer Maintenance: Personnel	111,540	
			2.3.2.3.2	Summer Maintenance: Other	59,000	
			2.3.2.3.2.1	Summer Maintenance: Private Contract		
			2.3.2.3.2.2	Summer Maintenance: DTI		
			2.3.2.3.3	Sidewalks		
			2.3.2.3.4	Culverts & Drainage Ditches		
			2.3.2.3.5	Storm Sewers	8,000	
			2.3.2.3.6	Street Cleaning & Flushing		
			2.3.2.3.7	Snow & Ice Removal: Personnel	67,300	
			2.3.2.3.8	Snow & Ice Removal: Other	92,000	
			2.3.2.3.8.1	Snow & Ice Removal: Private Contract		
			2.3.2.3.8.2	Snow & Ice Removal: DTI		
			2.3.2.3.9	Other		
		Bridges, Viaduct, Causeway and Grade Separations	2.3.2.4.1	Bridges, Viaduct, Causeway and Grade Separations: Personnel		
			2.3.2.4.9	Bridges, Viaduct, Causeway and Grade Separations: Other		
		Street Lights	2.3.2.5.1	Maintenance		
			2.3.2.5.2	Power	76,720	
		Traffic Services	2.3.2.6.1	Street Signs	3,000	
			2.3.2.6.2	Traffic Lane marking	8,500	
			2.3.2.6.3	House Numbering		
			2.3.2.6.4	Traffic Signals		
			2.3.2.6.5	Railway Crossing Signals	7,400	
			2.3.2.6.6	Crosswalks		
			2.3.2.6.9	Other		
		Parking	2.3.2.7.1	Parking Meters		
			2.3.2.7.2	Off Street Parking	4,000	
			2.3.2.7.9	Other		
	Public Transportation	Airport	2.3.3.1.1	Maintenance		
			2.3.3.1.2	Contribution to RSC or Other Org.		
			2.3.3.1.9	Other		
		Transit	2.3.5.2.1	Administration		
			2.3.5.2.2	Contribution to RSC or Other Org.		
			2.3.5.2.3	Operation & Maintenance		
			2.3.5.2.9	Other		
		Regional transport	2.3.3.3.1	Contribution to RSC or Other Org.		
			2.3.3.3.9	Other		
		Other Transportation	2.3.9.9.1	Specify...	6,000	
ENVIRONMENTAL HEALTH	Solid Waste Collection &	Administration	2.4.3.1.1	Administration: Personnel		

PUBLIC HEALTH SERVICES	Collection & Disposal		2.4.3.1.9	Administration: Other		
		Solide Waste Collection	2.4.3.2.1	Collection: Personnel / contract		
			2.4.3.2.5	Collection: Supported by User Fees	78,000	
			2.4.3.2.9	Collection: Regional Service Commission	134,917	
		Solid Waste Disposal	2.4.3.3.1	Disposal: Personnel		
			2.4.3.3.2	Disposal: Tipping Fees (RSC)	94,526	
		Training & Development	2.4.3.5.1	Training		
			2.4.3.5.2	Development		
		Recycling	2.4.3.6.0	Recycling	500	
			2.4.3.6.5	Recycling - Supported by User Fees		
	Other Environmental Health	Other	2.4.9.9.9	Specify...		
PUBLIC HEALTH SERVICES	Public Health	Cemeteries	2.5.1.6.1	Cemeteries		
		Other	2.5.1.9.1	Other		
ENVIRONMENTAL DEVELOPMENT SERVICES	Planning & Zoning	Local Planning	2.6.1.1.1	Administration: Personnel	121,809	
			2.6.1.1.2	Contribution to RSC or Other Local Government		
			2.6.1.1.3	Research & Planning (studies, etc.)		
			2.6.1.1.9	Other		
		Regional Planning	2.6.1.2.1	Contribution to RSC or Other Local Government		
			2.6.1.2.9	Other		
	Land Development	Beautification & Rehabilitation	2.6.2.1.1	General Land Assembly		
			2.6.2.1.2	Urban Rehabilitation		
			2.6.2.1.3	Beautification & Rehabilitation of Lands	3,000	
			2.6.2.1.9	Other	6,000	
		Natural Resources Development	2.6.2.2.1	Tree Removal and Planting		
			2.6.2.2.9	Other		
		Industrial Park and commissions	2.6.2.3.1	Specify		
	Community and Social Development	Community Development	2.6.3.1.1	Contribution to RSC or Other Local Government		
			2.6.3.1.9	Other		
		Housing	2.6.3.8.1	Social Housing		
			2.6.3.8.9	Other		
	Other	Other	2.6.6.0.0	Other		
	Economic Development	Administration	2.6.7.1.1	Administration: Personnel		
			2.6.7.1.2	Administration: Other		
			2.6.7.1.5	Contribution to RSC / Other Local Government		
			2.6.7.1.8	Grants		
			2.6.7.1.9	Other Economic Development Services		
	Other Development Services	Tourism	2.6.9.1.1	Tourist Bureau		
			2.6.9.1.2	Tourist Camps, Parks, Etc.		
			2.6.9.1.3	Promotion of Tourist Attraction		
			2.6.9.1.8	Contribution to RSC / Other Local Government		
			2.6.9.1.9	Other Tourism	5,000	
		Gathering Spaces	2.6.9.2.1	Convention centre	4,000	
			2.6.9.2.2	Markets		
		Training and Development	2.6.9.4.1	Training		
			2.6.9.4.2	Development		
		Other	2.6.9.9.9	Other (decorative lighting, etc.)		
RECREATION & CULTURAL SERVICES	Recreation Services	Administration	2.7.1.1.1	Administration: Personnel	30,000	
			2.7.1.1.9	Administration: Other	16,500	
		Community Centres & Halls	2.7.1.2.1	Community Centres & Halls: Personnel		

			2.7.1.2.9	Community Centres & Halls: Other		
		Swimming Pools, Beaches, Marinas	2.7.1.3.1	Swimming Pools, Beaches, Marinas: Personnel	25,000	
			2.7.1.3.9	Swimming Pools, Beaches, Marinas: Other	25,000	
		Golf Course	2.7.1.4.1	Golf Course: Personnel		
			2.7.1.4.9	Golf Course: Other		
		Skating Rinks & Arenas	2.7.1.5.1	Skating Rinks & Arenas: Personnel	78,500	
			2.7.1.5.9	Skating Rinks & Arenas: Other	118,100	
		Amusement Parks, Exhibitions & Fairs	2.7.1.6.1	Amusement Parks, Exhibitions & Fairs: Personnel		
			2.7.1.6.9	Amusement Parks, Exhibitions & Fairs: Other	6,000	
		Training & Development	2.7.1.7.1	Training		
			2.7.1.7.9	Development		
		Parks & Playgrounds	2.7.1.8.1	Parks & Playgrounds: Personnel		
			2.7.1.8.9	Parks & Playgrounds: Other	6,000	
		Other Recreation Facilities	2.7.1.9.1	Other Recreation Facilities: Personnel		
			2.7.1.9.9	Other Recreation Facilities: Other	27,000	
	Cultural Services	Administration	2.7.2.1.1	Administration: Personnel		
			2.7.2.1.9	Administration: Other	5,000	
		Cultural Buildings & Facilities	2.7.2.2.1	Cultural Buildings & Facilities: Personnel		
			2.7.2.2.9	Cultural Buildings & Facilities: Other		
		Historic Sites	2.7.2.3.1	Historic Sites: Personnel		
			2.7.2.3.9	Historic Sites: Other		
		Museums	2.7.2.4.1	Museums: Personnel		
			2.7.2.4.9	Museums: Other		
		Libraries	2.7.2.5.1	Libraries: Personnel		
			2.7.2.5.9	Libraries: Other	23,000	
		Place of Assembly	2.7.2.6.1	Place of Assembly: Personnel		
			2.7.2.6.9	Place of Assembly: Other		
		Training & Development	2.7.2.7.1	Training		
			2.7.2.7.9	Development		
		Other	2.7.2.9.9	Other Cultural Services	6,000	
	Other Recreation & Cultural Services	Contributions	2.7.5.1.1	Contribution to RSC / Other Local Government		
		Other	2.7.5.9.9	Other Recreation & Culture		
FISCAL SERVICES	Debt Charges	Debt repayment	2.8.1.1.1	Interest on Long-Term Debt	9,664	
			2.8.1.1.2	Principal Installments	57,000	
			2.8.1.1.3	Capital Leasing Arrangements		
			2.8.1.1.6	Short Term Interest For Capital Projects	12,420	
			2.8.1.1.7	Current Operations (line of credit)		
		Other Debt Charges	2.8.1.9.1	Debenture Discounts		
			2.8.1.9.2	Cost of Issuing & Selling New Debentures	15,240	
			2.8.1.9.3	Banking Service Charge	2,100	
			2.8.1.9.9	Other		
	Transfers to Own Reserves, Funds & Agencies	Reserve Fund	2.8.2.1.1	Transfer to Capital Reserve	90,000	
			2.8.2.1.2	Transfer to Operating Reserve		
		Other Funds	2.8.2.2.1	Water & Wastewater Disposal Fund		
			2.8.2.2.2	Other Funds		
		Own Agencies	2.8.2.3.8	Specify...		
		Deficit	2.8.2.4.1	Deficit from second previous year		

		General Capital Fund	2.8.2.5.2	Specify (List Purpose for current year only)...	67,080	
			2.8.2.5.3	Specify (List Purpose for current year only)...		
			2.8.2.5.4	Specify (List Purpose for current year only)...		
			2.8.2.5.5	Specify (List Purpose for current year only)...		
			2.8.2.5.6	Specify (List Purpose for current year only)...		
			2.8.2.5.7	Specify (List Purpose for current year only)...		
			2.8.2.5.8	Specify (List Purpose for current year only)...		
			2.8.2.5.9	Specify (List Purpose for current year only)...		
	Unconditional Transfers to Other Gov. and their Agencies	Unconditional Transfers to Other Gov. and their Agencies	2.8.3.1.9	Specify...		
	Conditional Transfers to Other Gov. and their Agencies	Conditional Transfers to Other Gov. and their Agencies	2.8.4.1.1	Specify...		
	Other Fiscal Services	Other	2.8.9.9.1	Adjustment for payment in lieu of taxes - PILT		
			2.8.9.9.2	Funding previously unaccrued liability		
			2.8.9.9.9	Specify...		
OTHER SERVICES	Other	Other	2.9.9.0.0	Specify...		
TOTAL BUDGET (TRANSFER TO ITEM 1 - PAGE 1)					3,469,222	